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Date: 25 April 2019

Your Excellency,

## Operational Principles in United Nations' Support to Liberia's Development Agenda

The United Nations System in Liberia presents its compliments to the Ministry of State for Presidential Affairs for the long-standing collaboration and partnership.

We are honored by the government's recognition of the United Nations System in Liberia as a central provider of high-quality technical support, policy advice and development assistance in a wide variety of thematic areas. We look forward to continuing improving the efficiency and effectiveness of our development cooperation with the government of Liberia by joining forces in achieving the Pro-poor Agenda for Prosperity and Development (PAPD) over the coming years.

As we continue to address Liberia's development challenges jointly, it is important to bear in mind that the United Nations strictly adheres to its fiduciary responsibility towards its donors and member states. Explicit guidelines and high operational standards to safeguard UN funds against misuse and integrity risks, are unyielding principles underpinning our work.

To strengthen national ownership and accountability for development results, the UN Agencies, Funds and Programmes are gradually moving from Direct Implementation Modality (DIM) to National Implementation Modality (NIM) under the Harmonized Approach to Cash Transfers (HACT) framework where cash is transferred to national implementing partners to carry out development activities agreed in the annual work plans. For implementing partners to receive cash advance, they must be micro assessed to ensure that they have good financial management capacity (i.e. accounting, procurement, reporting, internal controls, etc.) and a system for recording accounting transactions and appropriate filing of financial documentation.

Under the National Implementation Modality (NIM), we expect that implementing partners assume full responsibility for the effective use of the resources advanced to them and for reporting, fairly and accurately, on project progress against agreed work plans in accordance with the reporting schedule. They are expected to maintain documentation and evidence that describes the proper and prudent use of project resources.

Hon. Nathaniel F. McGill Minister of State for Presidential Affairs Monrovia, Liberia However, in the last few months, several agencies have experienced challenges in getting timely and accurate reports from their Government counterparts thereby delaying implementation of essential services and advisory support to the people of Liberia. In the medium to long-term, this may lead to withholding of funding by our partners for UN programmes in Liberia with all the attendant negative consequences.

In extreme situations where the cash advance modality is not being used correctly by implementing partners, the UN Agencies, Fund and Programmes may discontinue and revert to Direct Implementation Modality (DIM) to avoid risk of delays in programme implementation.

To this effect, we would like to request your excellency to pass the necessary directive to all government implementing partners to expeditiously resolve any outstanding obligations, for us to be able to fully implement the 2019 workplans to achieve the planned development results.

I take this opportunity to assure you of my highest considerations.

Yours sincerely,

Yacoub El Hillo
Assistant Secretary-General
United Nations Resident Coordinator

Republic of Liberia